



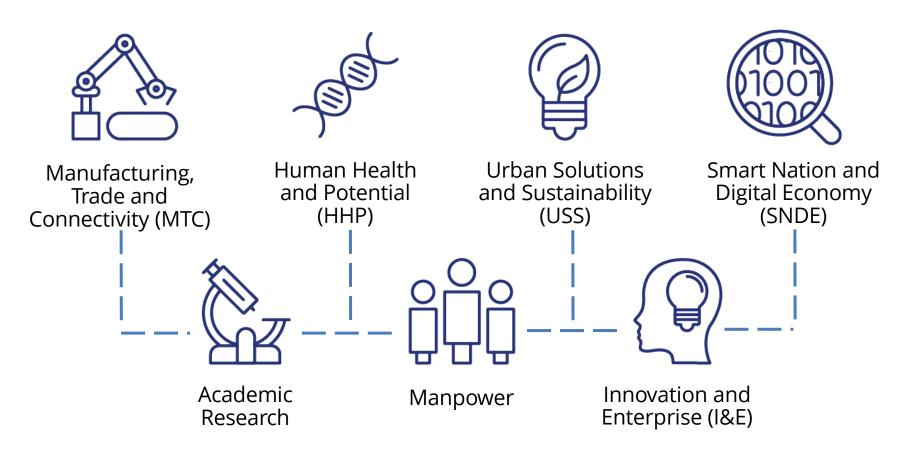




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### **RIE2025: KEY STRATEGIES AND FRAMEWORK**









## **MANUFACTURING, TRADE AND CONNECTIVITY (MTC)**

### **Manufacturing**

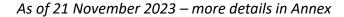
- Aerospace
- Energy & Chemicals
- Electronics
- Precision Engineering (Additive Manufacturing)
- Precision Engineering (Laser & Optics)
- Marine & Offshore
- Food Manufacturing
- Biopharmaceutical Manufacturing

#### **Trade**

Logistics

### **Connectivity**

- Aviation
- Sea Transport









### **MTC IAF-PP Overview**

- To develop <u>industry-ready</u> capabilities towards deepening the alignment of public sector research
- To develop multidisciplinary and integrated programmes with early industry involvement
- Supports new programmes, as well as existing programmes that have demonstrated strong track record of success and industry potential
- Supported programmes should be aligned with RIE2025 domain themes and strategies
- The maximum duration of IAF-PP projects should not exceed 5 years
- Programmes requesting funding of ≥\$10M (incl. overheads) are required to set up a Scientific Advisory Board (SAB). Applicants to include list of proposed SAB members and their credentials in Full Proposal.







### **Governance**

- Strategic Oversight Committee (SOC)
  - Makes decisions on all IAF-PP policies and programmes
  - Comprises CE A\*STAR, MD EDB and CE NRF





NATIONAL RESEARCH FOUNDATION





A\*STAR has been tasked as the Implementing Agency (IA) and reports to the SOC







# **Key Differences between IAF-PP & IAF-ICP**

	IAF-PP	IAF-ICP
Funding Initiative Goals	IAF-PP projects are expected to lead to industry investments within 3-5 years.	IAF-ICP projects aim to foster industry- relevant public sector R&D efforts and encourage public research performers to collaborate with industry, with a <b>line of</b> <b>sight to potential economic outcome.</b>
Alignment to RIE2025	Must be aligned either to MTC (for MTC IAF-PP) or HHP (for HHP IAF-PP) domain objectives.	Pan domain, can be aligned to MTC, HHP, SNDE or USS domains. Projects can also be cross-domain.
Nature of awarded Projects	IAF-PP projects are awarded to develop platform technologies, applicable to a particular industry ecosystem. This can include consortiums.	IAF-ICP projects are awarded to research performers to co-develop new capabilities and technologies with a specific company.
Industry commitment	The research performer is required to secure industry commitment <b>during the IAF-PP project</b> .	<b>Upfront industry commitment</b> is required as a condition of the fund award.







# **Eligibility Criteria**

Programme directors (PD) / lead Principal Investigator (PI) should:

- a. Hold at least a 0.7 full-time equivalent (FTE) primary appointment in a Singapore publicly funded research or tertiary institution;
- b. Run a laboratory or research programme that carries out research in Singapore; and
- c. Have a track record of leadership ability in coordinating research programmes, as well as achieving productive research outcomes.









## **General Assessment Criteria**

- Programmes supported by IAF-PP are expected to lead to industry investments within 3-5 years
- Key criteria:
  - Potential for industry development and economic impact
  - Alignment of programme to MTC domain strategic outcomes and ability to deliver RIE2025 outcomes (Details at https://www.nrf.gov.sg/rie2025-plan)
  - Pre-positioning for value creation and value capture in Singapore
  - Potential to attract industry R&D spending (IRS) and investments (e.g. joint lab, co-development of project, creation of high-quality jobs)
  - Differentiation and competitiveness at regional or global level







# **Key Performance Indicators (KPIs)\***

KPI	Definition	Data Collection Methodology
Amount of industry spending on R&D (IRS)	This refers to the investment that a company from the MTC sector commits to spend in Singapore on R&D activities as a result of projects funded by MTC IAF-PP in RIE2025. It comprises cash and/or in-kind contributions.  Industry R&D spending should be segmented by sector and enterprise.	<ul> <li>Data to be reported via company declarations that accompany annual progress reports, midterm reviews and final reports.</li> <li>Company contributions leading up to R&amp;D industry spending should be accounted for via Research Collaboration Agreements (RCAs) and not service agreement (SAs)/contracts.</li> <li>RCAs must be submitted for verification of the declared IRS commitment.</li> <li>Admissibility of IRS contributions found in Clinical Trial Agreements (CTAs) would be considered on a case-by-case basis.</li> <li>Site of R&amp;D spending must be in Singapore.</li> <li>Public sector contributions (cash/in- kind) are excluded from IRS computations.</li> </ul>

<sup>\*</sup> Additional KPIs may be set at project level for tracking of outcomes.







# **Key Performance Indicators (KPIs)\***

KPI	Definition	Data Collection Methodology
No. of industry projects	This measures the total number of R&D projects (excluding services projects) undertaken by companies from MTC sector as a result of projects funded by MTC IAF-PP in RIE2025.	Data to be reported via annual progress reports, mid-term reviews and final reports.
	Industry projects should be segmented by sector and enterprise.	

<sup>\*</sup> Additional KPIs may be set at project level for tracking of outcomes.







# **Tracking Indicators (TIs)\***

TI	Definition	Data Collection Methodology
Amt of industry cash funding	This refers to cash funding received from private sector	Data reported via company declarations that accompany annual
Casiriunding	industry sources for R&D	progress reports, mid-term reviews
	projects as a result of projects	and final reports.
	funded by MTC in RIE2025.	Company contributions leading up to R&D industry spending should be
	Industry cash funding should be	accounted for via Research
	segmented by sector and	Collaboration Agreements (RCAs) and
	enterprise segment.	not service agreements/contracts.
		Site of R&D spending must be in
		Singapore.
		Public sector contributions (cash/in-
		kind) are excluded from IRS
		computations.

<sup>\*</sup> Additional TIs may be set at project level for tracking of outcomes.







# **Tracking Indicators (TIs)\***

TI	Definition	Data Collection Methodology
No. of patent applications	This measures the number of complete patent applications that have entered national phase (in MTC fields) filed by public research performers as a result of projects funded by MTC IAF-PP in RIE2025.	Data reported via annual progress reports, mid-term reviews and final reports.

<sup>\*</sup> Additional TIs may be set at project level for tracking of outcomes.







## **Industry R&D Spending (IRS)**

#### Admissible in-kind contributions:

- Manpower
- Equipment
- Technical Software (purchased from 3<sup>rd</sup> party)
- Consumables

#### Non-admissible in-kind contributions:

- Overhead costs
- Operational costs like rental, outfitting fees, utilities, admin costs, cleaning fees, post-project deployment work
- Products like company manufactured software and products, generic nontechnical computer software (e.g. Microsoft Office)
- Others like travel costs, relocation costs, equipment depreciation costs, R&D contribution from other statutory boards or ministries







# **Examples of Admissible and Inadmissible In-Kind IRS**

Admissible in-kind (direct R&D related spending)	<b>Non-admissible in-kind</b> (indirect R&D related spending)
<ul> <li>Manpower</li> <li>persons with scientific contributions to the project, or project management</li> </ul>	<ul> <li>Indirect costs</li> <li>Non-R&amp;D headcounts</li> <li>Non-R&amp;D equipment or consumables</li> <li>Infrastructure costs e.g. construction costs, rental</li> <li>Non-R&amp;D operating costs         e.g. utilities, admin costs, cleaning fees, post-project deployment work</li> </ul>
<ul> <li>Equipment</li> <li>purchased from third party or manufactured by Industry Partner in collaboration (pro- rated for the period of project)</li> </ul>	<b>Manpower costs</b> of research personnel based outside of Singapore
Technical Software from third party	Company-manufactured technical software and non-technical software e.g. Microsoft Office
Consumables	Others e.g. overseas travel, relocation costs







# **Application Process**

Applications to IAF-PP are evaluated on a quarterly basis.

Applicants are invited to submit their IAF-PP Letter of Intent (LOI) to the MTC IAF-PP Secretariat (iaf pp mtc@hq.a-star.edu.sg) by the quarterly submission deadlines indicated on our website IAF-PP (a-star.edu.sg).

#### Important Note:

- Applicants must use the latest version of the LOI template that can be downloaded from the website <u>IAF-PP (a-star.edu.sg)</u>.
- All applications must be endorsed by the Research Office of the Programme Lead's Institution.
- Incomplete applications may result in the application being rolled over to the next quarter for evaluation. Please ensure that all applications are complete before submitting, and that all the necessary supporting documentation (e.g. Letters of Support) are included.







## **Industry Engagement**

- Applicants are encouraged to contact Enterprise or their institute's Tech Transfer Office during the scoping stage to understand key industry trends, market landscape, and identify potential industry partners/users of their technology. Early with EDB (proposals involving MNCs/LLEs) and/or ESG (proposals involving SMEs) are also encouraged.
- Full proposal should be accompanied by letters of support from potential industry partners that address the following:
  - How the proposed work scope is differentiated from and compares with international efforts
  - How the company may use outcomes from the project
  - What forms of formal collaboration will the company enter with the programme, if successful
  - What milestones the company would like to see next
  - Company's potential cash/in-kind contribution to the programme







### **Evaluation Process for IAF-PP LOIs < \$25M**

Submission LOI Review Stage FP Preparation FP Review Stage Project Award

• LOIs are • LOIs are reviewed • PI has up to 3 • PI to present FP to the • IA will obtain

- LOIs are submitted directly to Secretariat mailbox.
- LOIs are reviewed by the LOI Review
   Panel via circulation or Pl presentation.
- LOIs supported by the LOI Review Panel will proceed to the full proposal (FP) stage.
- PI has up to a months to prepare FP.
   \*Not part of evaluation timeline.
- PI to present FP to the IAF-PP Review Panel.
   \*FPs may be sent for expert review prior to panel review.
- FPs recommended for funding by IAF-PP Review Panel are <u>endorsed by</u>
   SOC via circulation.
- budget approval from appropriate authority before issuing **Letter of Award**.









# **Post-Award Project Management**

**Annual Progress** Reports

**Mid Term Review** 

**Final Progress** Report

**Project** Closure

- Follow the A\*STAR Grants T&Cs and Guidelines
- All projects are required to **submit** annual progress reports within 2 months from the end of each FY.
- Projects that <u>do not demonstrate</u> adequate progress may be required to present to the respective review panel.

- All projects are required to undergo at least **one mid-term review**. Final review is conducted before the end of term. Projects with awarded budgets ≥\$10M are required to submit an SAB report with their mid-term and final reviews.
- Projects will be reviewed by the **IAF-PP Review Panel**.
- **Projects that are not on track** will be required to provide recovery plans, which can include downsizing and re-scoping. Projects that are unable to provide convincing recovery plans may be closed early.
- Final report is due within 3 months following end of term, and Final Statement of Accounts is due 6 months after end of term.









# **THANK YOU**

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#### Annex

### Manufacturing, Trade & Connectivity (MTC)

### Domain Focus Areas for MTC IAF-PP, Programmatic and IRG

The following document gives a brief outline of the focus areas for each of the MTC domain, for the <u>sole</u> purpose of preparing grant applications for the MTC IAF-PP, Programmatic and IRG Funding Initiatives.

Grant applications should address the following:

- The specific problem in the domain focus area/key capability/application that the proposal is attempting to address
- A clear description of the proposal's approach, and how it is differentiated from other international efforts
- IP development and IP value capture plans
- (IAF-PP) Extent of local value capture in Singapore, and potential for new/differentiated products or services in or via Singapore
- (Programmatic/IRG) How the proposal aims to build scientific excellence and capabilities

Grant applications in other areas of physical sciences and engineering are welcome for submission, but such applications must clearly articulate how they aim to address the challenges and needs of the MTC domain, and the pathway towards commercialization in Singapore (<a href="https://www.nrf.gov.sg/rie2025-plan/manufacturing-trade-and-connectivity">https://www.nrf.gov.sg/rie2025-plan/manufacturing-trade-and-connectivity</a>).

Note: Focus areas for Satellites and MedTech will be included in due course.

# **Precision Engineering (Additive Manufacturing)**

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications
Aerospace/Space	<ul> <li>Fast efficient computational/digital models for quick robust evaluation of parts and processes</li> <li>Composite Materials (Metal, Polymer &amp; Ceramics)</li> <li>Lightweighting &amp; Generative Design</li> <li>End-to-End Hybrid AM process &amp; system integration</li> <li>Integrated end-to-end digital workflow</li> <li>Post Processing (Hot Isostatic Pressing, machining)</li> </ul>	<ul> <li>Materials and design for lightweighting &amp; high temperature (metal, polymer, ceramics &amp; composites).</li> <li>New AM material for the aerospace sector e.g. specialised metal alloys, specialised ceramic-metal composites, high-temp high-performance polymer composites, Continuous Fibre Reinforced Polymers (CFRP).</li> <li>Development of composite materials and hybrid multi material printing capabilities. eg: 4D printing for deployable structures and smart components with increased functionality &amp; sensorization, structural battery power storage systems, multi material printing.</li> <li>Development and optimization of print repeatability.</li> <li>Development of standards for in-process monitoring for various AM technologies</li> <li>Powder recyclability for AM sustainability</li> <li>HIP capability, advanced robotic machining, internal surface finish technologies, integrated process development</li> <li>Automation of post-processing with AM</li> <li>In-process monitoring systems</li> <li>Material-process-property correlations and machine variability</li> </ul>
M&O, Maritime and Land Transport	<ul> <li>Digital Models for rapid part qualification</li> <li>Metal alloys &amp; metal composites</li> <li>Polymer &amp; polymer composites</li> <li>Wire-based &amp; Powder-based large format printing (metal &amp; polymer)</li> <li>Hybrid Manufacturing</li> <li>End-to-end Hybrid AM process &amp; system integration</li> <li>Integrated end-to-end digital workflow</li> </ul>	<ul> <li>Optimization of post processing for part quality (HIP, heat treatment, surface finish, etc.)</li> <li>Integration of topology optimization and process development (Building of additional functions based on industry needs, development of digital twin and models)</li> <li>Development of novel advanced materials, such as high-entropy metals, metal and ceramics, composite matrices, Continuous Fibre Reinforced Polymers (CFRP)</li> <li>Metallic Additive Materials for AM processes and corrosion resistant steel.</li> <li>Development and industry acceptance of sustainable AM materials</li> <li>Building and scaling of large-scale Directed-Energy Deposition (DED) and hybrid platforms with integrated smart systems</li> <li>Smart/Reconfigurable Factory with AM, including integrated part inspection methods, eg automatic inspection, quality assurance, non-destructive testing, etc.</li> <li>Development of part build strategies with large format 3D printing and DED based technologies for new builds and repair</li> <li>Development of novel post-processing methods such as internal channel support removal, etc.</li> <li>Development of HIP processes</li> <li>Hybrid Processing combining AM with joining, casting, and CNC/robotic machining etc.</li> <li>In-process monitoring system</li> <li>Improvements to process repeatability and parts reliability</li> <li>Development and integration of blockchain into workflows for tracebility and IP protection</li> </ul>
Precision Engineering & Complex Machinery	Integrated CAD/CAM workflow & end-to-end digital workflow     End-to-end Hybrid AM process & system integration     In-process close-loop feedback     Integrated End-to-end digital workflow     Post Processing (advanced machining)	<ul> <li>Advanced material and multi material printing technology (metal, polymer, ceramics, composites)</li> <li>Optics printing systems - improved optics fabrication and resolution especially in micro-optics</li> <li>Development of smart machines (inclusive of capability to print micro-size features with high consistency and high throughput)</li> <li>Integration of software and hardware to enable quality control including process stability.</li> <li>Efficient fine feature printing (point-based, line-based or layer-based technology)</li> <li>In-process monitoring system and closed-loop feedback, for process stability and consistent quality.</li> <li>Component to module fabrication: Design for function.</li> <li>Resolution coupled with fast speed and large area output (micro features, hybrid processing)</li> <li>Data analytics for AM: Requirement for smart AM machines</li> <li>Component to module fabrication: post-processing</li> <li>Part traceability, certification, and standardisation</li> </ul>
	Tissue/Organ Engineering	Customised surgical guides & models to suit specific procedures

MedTech, Healthcare, Drugs and Food	<ul> <li>Implants</li> <li>Pharmaceuticals/Supplements</li> <li>Food Printing for the Aged</li> <li>Cellular Agriculture</li> <li>Medical Devices</li> <li>Point of Care Healthcare</li> <li>End-to-end Hybrid AM process &amp; system integration</li> <li>4D printing (smart materials &amp; smart devices)</li> </ul>	<ul> <li>Tissue Engineering (scaffolds) using AM, regenerative medicine, Tissue Implants and Tissue Model for material and product testing (Short Term), wound restoration (regeneration)</li> <li>Customised implants &amp; prosthetics, new testing methodologies for customised implants and prosthetics</li> <li>Personalized medicine, small volume manufacturing for new drug testing, nutrition adjustment for seniors, printing optimization to ensure better organoleptic profile of novel foods/meats</li> <li>Cellular agriculture and production of agricultural products</li> <li>Smart implants and other medical devices; Implants and other medical devices with embedded advanced electronics, such as stents.</li> <li>Safe, more biocompatible, biomimetic and printable materials/material formulations.</li> <li>New materials with enhanced biocompatibility meeting product-specific requirements.</li> <li>Printer compatibility with material, improvements to printing speeds, improving functions of products, finishing and biocompatibility of products to ensure safety and efficacy.</li> <li>Data processing &amp; standards: Data quality and reliability to ensure reliable product outputs</li> <li>Comprehensive downstream eco-system development including regulatory, prototyping, manufacturing for translation and implementation.</li> </ul>
Built Environment	Multi Materials     Autonomous Gantry 3D printing     Structural and Non Structural     Design     Carbon-Neutral (Negative) Concrete     4D Materials Façade     Energy Net-Zero Building	New construction materials/ composite materials and advanced materials  Integration of metal and concrete, printing of rebar and concrete simultaneously for better bonding properties  Integration of metal – carbon fiber and graphene  Conductive materials – integration of services / optical fibers / solar cells  Higher load bearing and structural applications and capabilities  Development of carbon capture concrete (carbon negative materials in construction)  Large-scale, portable, reconfigurable, customisable platforms, autonomous/ robots  New printer systems and printing methodology for multi-materials  Integration of sensors for construction 3D printing  Construction of smart structures, bridges, habitats, ancillary buildings for data and user analysis  4D Printing  Intelligent building, building components that respond to external stimuli for thermal efficiency  Development and optimisation of processes for concrete 3D printing with re-bars / in-fills  New printing methodologies and processes for large parts (non-structural and structural)  Development of standards to be adopted by BCA, HDB and developers as part of building codes.  Development of accredited procedures and processes for building components, ie walls, ceilings, floors  Develop testing certification programme with TUV-SUD, ASTM and BCA  Researchers/ skilled manpower trained in robotics and automation of building processes  Setting up a Joint Research Lab with BCA Academy and Industry Partners to train and integrating Industry 4.0 for Construction 3DP
CleanTech	<ul> <li>Large Format Printing</li> <li>Solid-state printing</li> <li>Powder-bed &amp; sintered based AM</li> <li>Electric Motors</li> <li>Renewable Energy Infrastructure</li> <li>Generative Design</li> <li>Composite Materials</li> <li>Recycled Feedstock (Metal, Polymers)</li> <li>Sustainability in design, process and delivery</li> <li>End-to-end Hybrid AM process &amp; system integration</li> </ul>	<ul> <li>Design and simulation of 3D printed renewable structures</li> <li>Advanced AM Materials &amp; new printing technologies for CleanTech applications and products such as battery, fuel cells, water membranes, thermal management products, electrochemical energy storage</li> <li>Large format metal and polymer printing technology for products such as wind turbines nacelles</li> <li>Large scale 3D printing of renewable energy structures</li> <li>Capability for parts repair, replacement and remanufacturing technology with AM</li> <li>Standards for new AM materials and applications in the renewable space</li> </ul>

**Precision Engineering (Laser & Optics)** 

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications
Flat Optics/Metalenses	Modeling and simulation	Broadband / achromatic and efficient flat optics (imaging, lenses, fibre integration, structured light)
	• Design	Flat optics system integration (imaging, 3D sensing, HUD/HMD)
	New material development	Deep-UV & resilient flat optics
	Fabrication techniques	Soft X-ray/EUV flat optics
		Engineered micro-optics
Fibre Lasers	Laser sources	Wavelength-tunable DUV generation
	Laser system and components	Ultrashort (<10 fs) pulse generation
		High power beam combiners at near IR and eye safe wavelengths (>1 kW)
		Hollow core fibre based combiners and splitters
		Beam delivery hollow core fibre near IR, 1 kW and ultrafast lasers
		Beam delivery hollow core fibre (VUV)
		Hollow core fibre for > 5 mm applications (delivery, supercontinuum source)
Image Processing and	Intelligence for automated inspection	Deep learning with small number of samples (HMLV)
Metrology	• 3D inline inspection	High speed processing
		Low contrast features detection & identification
		Freeform / complex geometric surface inspection
		<ul> <li>High resolution X-ray inspection (&lt; sub μm)</li> </ul>
Functional Coatings for	Coating materials	Coatings for DUV-UV-VIS-IR optics
Optics	Coating processes	PVD process for applications with high thermal stability up to 400 degrees Celsius
		PVD-based hybrid coating for ultra high temperatures & wear protection
		<ul> <li>Computational materials design &amp; multifunctional development for new coatings &amp; processes for harsh environments</li> </ul>

#### Aerospace

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications	
Digitalisation and Automation	<ul> <li>Data Analytics</li> <li>Visual Analytics</li> <li>Artificial Intelligence</li> <li>Robotics/Cobots</li> <li>IOT</li> <li>5G Applications</li> </ul>	Leveraging aircraft / equipment data to create new service offerings, e.g. aircraft health monitoring, resource optimisation	
		Automation of manufacturing / maintenance processes, e.g. high-mix low-volume applications	
		Improving shopfloor intelligence and decision-making for operations/processes in the hangars or workshops	
Advanced Materials	Polymer Composites     Ceramic Composites	Development of advanced materials for new applications, e.g. in harsh environment, lightweighting of aircraft structures	
	Metal Alloys	Improving manufacturability to reduce production costs, and repairability	
	<ul><li>Functional Coatings</li><li>NDI/NDT</li></ul>	Enhanced inspection techniques for in-service aircraft / engine parts to improve accuracy, turn-around time etc.	
Modelling & Simulation	<ul> <li>Digital Twin</li> <li>Integrated Computational Materials         Engineering     </li> <li>Model-based systems engineering</li> </ul>	<ul> <li>Digital twins for manufacturing processes (e.g. AM, welding, cold spray) for parameter optimisation and to support the enhancement of materials and manufacturing processes.</li> </ul>	
		Development of material models and integration of the models of various length scales in an Integrated Computational Materials     Engineering (ICME) approach, to enhance understanding of associated processing methods and mechanical properties.	
		<ul> <li>Model-based systems engineering (MBSE) to companies' product / system development process covering system requirements, design, analysis, verification and validation, from the conceptual design phase to development and later life cycle phases.</li> </ul>	
Additive Manufacturing	Refer to Precision Engineering (Additive I	Precision Engineering (Additive Manufacturing) Aerospace/Space Focus Area.	
Autonomy	Sensors     Al / Algorithms	<ul> <li>Sensors / software for new or improved autonomous performance of aircraft system</li> </ul>	
		New aircraft concepts for urban air mobility applications	
		<ul> <li>Unmanned Traffic Management (UTM), and UTM integration into manned airspace</li> </ul>	
Sustainable Aviation	<ul> <li>Electrification</li> <li>Alternative Fuels</li> <li>Alternative Shopfloor Processes</li> </ul>	<ul> <li>Development of supporting materials, electronics and systems (e.g. battery management system) for use in More-Electric Aircraft and future electrical propulsion systems</li> </ul>	
		<ul> <li>Sustainable aviation fuels (SAF), alternative fuels (eg hydrogen) and their associated materials analysis and metrological needs, to support industry adoption.</li> </ul>	
		Development of more sustainable or environmentally friendly alternatives to existing shopfloor processes, e.g. to reduce reliance on harmful chemicals or to reduce energy requirements.	

## Marine & Offshore

Focus Areas/Technology Verticals	Key Capabilities and Applications		
Offshore Renewable Energy	Predictability of operating environment		
	<ul> <li>Design, implementation &amp; operations of offshore renewable energy systems, including floating offshore wind</li> </ul>		
	Coupled vessel + marine robotics for operations & maintenance		
	Metocean platform, including for Southeast Asian seas		
	Intelligent asset management of offshore wind and ocean energy systems		
Marine Electrification and Clean Fuels	Predictability of operating environment		
Supply Chain Solutions	Vessel or platform for production, offloading, transport and storage		
	Vessel or platform powered by LNG and clean fuels		
	Risk assessment for clean fuels		
	<ul> <li>Design concept of a smart FPSO and other platforms for LNG, novel energy or CO<sub>2</sub>, and ammonia/LH<sub>2</sub> or CO<sub>2</sub> carrier</li> </ul>		
	Intelligent asset management		
	Design of a vessel with operating range & endurance similar to that of fossil-fuel powered vessels via digitalisation and AI Tool for Ship Design, including hull, propeller and		
	other key systems, electrification, and novel techniques e.g. wing-in-ground		
	Simulation of gas leakage + explosion, and assessment of impact on platforms, gas carriers or terminals to identify safety considerations to facilitate design, planning and		
	operations. e.g rapid prediction of plume dispersion for safety monitoring + leak source identification		
Smart Ocean Systems	Cyber Physical systems with real-time predictability and control		
	Autonomous and remotely operated systems, and robotics, including coupled human-machine and vessel – underwater robotics / aerial vehicle operations		
	Biomimetic systems for underwater or surface vehicles		
	<ul> <li>Smart systems for greater efficiency, reliability, safety and resilience, through enhanced decision support, intelligent asset management, and enabling life-extension (e.g. existing FPSOs)</li> </ul>		
	<ul> <li>Autonomous systems for maintenance of offshore wind farms and ocean energy systems: autonomous inspection, including to define and enhance operating envelopes of coupled systems with man-in-the-loop via remote control</li> </ul>		
	Biomimetic swimming mechanisms to enhance operational endurance of ocean systems, targeted at underwater vehicles for applications on (i) inspection of subsea		
	pipelines + telco/power networks, (ii) deep sea mining ops, and (iii) seabed surveys		
Nearshore Infrastructure addressing SG	Smart multi-purpose, multi-body, nearshore infrastructure for habitats and other socio-economic uses complementary with coastal defence networks		
national priorities	Design, implementation and operations of large-scale floating systems, involving dynamics of coupled bodies, including fatigue and stress analysis		
	Design, implementation and ops of deepwater cages + other novel concepts for sustainable aquaculture farms, inc. use of ocean energy		

## Logistics

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications
Digitalisation	Artificial Intelligence	System-level AI for real-time advisory
	Machine Learning	Al Toolkit for reduced failed deliveries
	Low Code Platforms	AI-based logistics planning optimisation
	Data Analytics	Supply Chain Control Tower
	Digital Control Tower	Control tower use case development
	Supply Chain Planning	Solution test bedding
		Al-enabled planning and modelling
		Urban logistics simulator
		Data Driven Optimisation
		Dynamic network configuration and simulation
		Flexible order management and re-planning
		Predictive analytics in supply and demand planning
Robotics & Automation	Automated Guided Vehicles	Next Generation Distribution Centres & Warehouses
RODOLICS & AUTOMATION		
	<ul><li>Auto Vanning/Devanning</li><li>Goods to Man Machines</li></ul>	Auto vanning and devanning     Mank and a second all of second and a second an
		Warehouse control platform
	Robotic Arms for Picking     Smart Warehouse	Robotics for cold chain warehousing
	Smart Warehouse	Flexible Fulfilment Solutions
		Learning from demonstration for automated microfulfilment onboarding
		Optimal secondary packaging configuration and automation
		Integrated packaging customisation
		Planning and scheduling
		Autonomous Mobile Robots
		Goods-to-Persons AMRs
		Unit Transport AMRs
		Enabling Technologies for Lights-Out Warehousing
		Lidar Sensing Robotics
IoT Connectivity	Low Cost IoT	IIoT solutions for harsh environments
·	Remote Condition Monitoring	IIoT-enabled end-to-end supply chain visibility
	Track and Trace	Low-cost, low-power, low-maintenance active IIoTs
		Energy harvesting IIoT tracker
Modelling and Simulation	Digital Twins for:	Supply and Demand Forecasting
modelling and omidiation	Warehouse	Demand-driven inventory planning across channels
	Manpower	Intelligent vehicle routing and scheduling
	Route Optimisation	Job consolidation and matching functions
	Supply Chain Risk Management	Dynamic pricing functions for job matching
	Supply chair management	
Dockoging Colutions	a Sustainable Paskaging	Digital twinning for warehouse operations  Systemable Registring Materials
Packaging Solutions	Sustainable Packaging     Green Ballet	Sustainable Packaging Materials
	Green Pallet     Gold Chair Pasks sins	Plastic and paper materials with improved recyclability and/or increased recyclable content
	Cold Chain Packaging	Degradable bioplastics packaging
		Cold Chain Solutions
		Temperature sensitive labels
		Traceable cold chain packaging
		Novel materials for ice packs
		Next generation reusable or upcyclable packaging design
Platform Solutions	Interoperable Platform to enable:	Trusted Data Platform
	Cross-border Digital Connectivity & Data Sharing	Federated microservice-based supply chain collaborative platform
	Enabled by Trust Technologies and Sharing Economy	Authentication and onboarding framework for massive IoT devices

Secure privacy-preserving data exchange
Collaborative last-mile logistics
Platforms for logistics ecosystem for pooling and dynamic assignment of trucks
Collaborative fulfilment for quick commerce and return management
Warehouse-as-a-Service
Inventory management for multi-client warehousing
Cloud-based warehouse management system
Collaborative first mile logistics
Automated container inspection
Automated container end-to-end return to service

## **Electronics**

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications		
Heterogenous integration	• GaN	Next generation simulation of materials and manufacturing processes		
	• GaAs	<ul> <li>Package Design Technology Co-optimization (P DTCO) to meet power, performance, area and cost requirements</li> </ul>		
	• SiGe	Innovative solutions for cross-layer interconnects		
	• CMOS	Advanced Through Die/Stack		
	• Photonics	Wafer Via/Nano TSV Technologies for packaging scaling of high performance products such as Field Programmatic Gate Array (FPGA)		
		Bonding techniques to bring wafers and chips together		
		Advanced Bonding for 2.5D and 3DIC for very high density routing and interconnects		
		Optimized chiplet placement for power, performance and area assisted by Al		
		Heterogeneous Multi Chiplet System in Package		
Wide bandgap	• SiC			
wide ballagap	GaN for clean energy, energy	SiC as substrates to ongoing GaN-on-SiC HEMT efforts		
		Call as C'Card Call as C' DE HEMT (as a sulficient de la callactica de la		
	<ul><li>storage systems</li><li>E-mobility, defense &amp; space</li></ul>	GaN-on-SiC and GaN-on-Si RF HEMT for mmWave and beyond applications		
	Telecom infrastructure	Gallium oxide as longer-term material for advanced power devices on 6"		
	• relecom infrastructure	GaN-based HEMT fabrication and packaging		
Sensors and actuators	PVD-based PZT			
		ducers, speakers, micro-mirrors		
	PZT piezoelectric actuation			
	AIN with higher concentrations of sc	andium		
	Photonic IC			
	Multispectral LiDAR sensor     DE recepetors			
	• RF resonators			
	Piezoelectric micromachined ultrasonic tranducers (PMUT)			
	Scall multi-physics			
	Ge infrared sensors			
	Waveguides, ring resonators, gratings			
	Metasurfaces, photonic crystals			
	MEMS emitters and detectors			
	Ge infrared chemical sensing			
mmWave and beyond	Reference design flow for SatCom			
	RF & mmWave ICs/modules, GaN-on-Si power amplifiers			
	SiGe beamformer IC			
	77Ghz radar RFCMOS			
	Heterogeneously integrated front end modules for RF & mmWave			
	Fan Out Wafer Level Packaging (FOWLP) & Si interposer platforms			
	RF/ mmWave package level characterization			
	THz design blocks LNA, PA, LO, mixer			
	RF MEMS Sub-mm <sup>2</sup> ScAIN based MEMS filters, phase shifters & timing devices			
	MEMS based metasurface for mW level THz beam steering			
	Photonic components			
Edge Al	Ultra low power Microcontrollers (MCUs) and compute modules			
EUGC AI				
	Sensor fusion, Sensing (100uW) and detection (1uW)			
	Hardware-software optimiza			
	<ul> <li>Machine Learning (ML) resistant, non-volatile memory (NVM) based, non-CMOS root of trust</li> </ul>			
	Cross device deep learning side channel attack (>95% accuracy)			
	Hardware security			

Scalable neural network (NN) accelerators and compute in memory array
Cryogenic capabilities for quantum

## **Aviation**

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications	
Next Generation Air Navigation	Performance improvement & workload	Decision support & analytical tools to optimise airspace management, air traffic flows and aircraft movements on ground	
Services	reduction • Enable seamless operations within Singapore	<ul> <li>New airspace design architecture and concept of operations to maximise airspace capacity, enhance efficiency and reduce workload of air traffic controllers</li> </ul>	
	FIR & beyond	Open ATM architecture platform and associated tools (including ATM twin)	
	Strengthen resilience in ANS systems	<ul> <li>System for comprehensive coverage of comms within Singapore's Flight Information Region (FIR)</li> </ul>	
Automated & Smart Airport	Digital Airport	<ul> <li>Sensorisation of airport assets and enabling smart &amp; efficient operations through optimisation engines</li> </ul>	
	Robotics & Automation	Mobile & dexterous robotics systems to automate manpower-intensive operations	
• Autonomous Assets • Automa		Automate towing of baggage & cargo	
		<ul> <li>Fleet management systems for improved productivity and dynamic response to disruptions</li> </ul>	
Unmanned Systems and Advanced	Autonomous Control Technologies	AI-enabled communication & control and flight dynamics planning for autonomous navigation	
Air Mobility	Advanced / Hybrid Propulsion Technologies	Intelligent battery management system & cooling solutions	
	Digitalised Remote Monitoring /	Electrification and propulsion technologies	
	Communications	Optimisation of flight performance and noise reduction	
		Development of auto flight deviation detection & diagnostics	
Sustainable Air Transport	ustainable Air Transport • Sustainable Aviation Fuel (SAF) • Validation of SAF production pathways, feedstock and life cycle assessment to align with global sta		
	Hydrogen Technologies	Hydrogen fuel cell powered airside ground vehicles	

### **Sea Transport**

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications
Next generation port	Full automation of cargo terminals	Maritime simulation platform
	Smart port maintenance & inspection of port	AGV deadlock detection
	equipment	Wharf-side coning/ deconing of twist-locks
	Next generation vessel traffic management	Next generation vessel traffic management system
	Port call optimization	Additive manufacturing for marine parts (refer to Precision Engineering/Additive Manufacturing for details)
Smart shipping	Smart fleet (ship-shore) operations	Digital metaocean predictor based on oceanographic models
	Smart harbour craft operations	Vessel performance prediction
	Autonomous shipping	Structural health management (digital twin) of vessels
		Immersive technologies tools to create walkthough of vessels
		<ul> <li>Next generation navigational research training simulator that takes into consideration of human factors and skills for MASS</li> </ul>
		Maritime autonomous surface ships (MASS)
Maritime green technologies	Full electric harbour craft and port	Simultaneous removal od SOx and NOx
	infrastructure	NOx removal from ship exhaust gas for vessels
	Circular economy for terminals	LNG-fueled vessels
	<ul> <li>Alternative fuels, eg. biofuels, ammonia,</li> </ul>	LNG bunkering vessels
	hydrogen	Electrification of terminal equipment
	Carbon capture, utilisation and storage	

## **Food Manufacturing**

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications
Food Technology and Functional	Productisation in Stratified Nutrition	Asian Children Nutrition (2-7 years old)
Food Innovation		Functional food development for brain development and mental health support
		Natural (organic) ingredients and reformulation into final food products for 'clean label'
		Asian Elderly Nutrition (55+ years old)
		<ul> <li>Complete food structures development with enhanced bioavailability of nutrients and improved organoleptic and sensorial</li> </ul>
		properties
		Fortified food formulation such as bioactives for healthier aging and elderly medical issues like dysphagia
		Asian Food Gut Microbiome
		<ul> <li>Novel functional products formulation such as prebiotics, probiotics, postbiotics and synbiotics</li> </ul>
		<ul> <li>Fermentation techniques and cost effective novel delivery methods development such as encapsulation or coating materials for food formats productisation</li> </ul>
		Microbiome associated interventions e.g. design of food products, to improve nutritional uptake
		Proposals deemed more suitable for other existing programmes (e.g. Singapore Food Story, Human Potential) would be directed accordingly
		for better governance and prevent duplicative funding. In general, biomedical and clinical studies are unlikely to be supported under MTC
		funding.
Sustainability	Food Side Stream Valorisation	Green Extractions
		<ul> <li>Novel green solvents for extraction of bioactive compounds, biopeptides, enzymes, biopolymers</li> </ul>
		<ul> <li>Development of cost-effective, scalable green extraction technologies e.g. novel enzyme-assisted technology, solvent-free</li> </ul>
		technologies, combinations of novel techniques
		Biomass Processing Techniques
		Fermentation technology innovation e.g. microbes for improved biomass conversion of lignin, saccharification and lipid
		accumulation, strain engineering for solid state fermentation, synthesis of chemicals/bioactives etc.
		Nanotechnology development for entrapment and release of biomass waste for improved biomass conversion
		Processing Systems Design
		Biocatalytic membrane systems development for upcycled food products
		<ul> <li>Pre-processing/separation system design of homogeneous food waste to facilitate downstream value adding activities and commercialisation</li> </ul>
		Food-grade processes and spoilage preventive systems development at side stream source
	Sustainable food packaging	Novel biopolymers/nanomaterials
		Novel circular polymer materials, natural polysaccharides, and their derivatives
		Bio-based composites and nanocomposites for enhanced biodegradability or recyclability
		Coatings/green additives development for plastics
		Cellulose-based polymers, polyesters
		Water-based coating materials
		Biodegradable-based additives
		Food-grade fillers
		Performance improvement of sustainable material
		<ul> <li>Improved physicochemical properties of biopolymer-based films (including development of manufacturing technologies)</li> </ul>
		Enhancement of mechanical and barrier properties of materials

<ul> <li>Controlled degradation of materials</li> <li>New sustainable wood and non-wood fibres innovation</li> <li>Novel impulse drying technologies optimisation</li> <li>Fibre preparation and processing technique development</li> </ul>

## **Biopharmaceutical Manufacturing**

Focus Areas/Technology Verticals	Sub-Focus Areas	Key Capabilities and Applications	
Biopharmaceutical Manufacturing	Small molecules, Biologics and New	Biologics	
	Modalities	<ul> <li>Sensing and modelling, simplification and acceleration of closed loop control of biological systems</li> </ul>	
		Sustainability and resilience of supply chain	
		Compliance agility, making compliance automatic	
		New Modalities (Cell Therapy)	
		Scalable manufacturing platforms	
		Characterisation and quality	
		Predictive modelling & system analytics	
MedTech	Sensor Development & Miniaturization	New laser and flat optical-electronics design and fabrication capabilities for but not limited to i.e. multi-spectral sensing, substrate-enhanced	
		Raman, spectroscopy nanooptics, laser doppler, photoacoustic at component, sub-system and system level	
		Ultrasound component, sub-system, system design	
		Hybrid imaging systems	
		Non-invasive biochemical sensing through 1) new material development, 2) enzyme development & 3) flexible electronics	
	Resilient & Sustainable MedTech Manufacturing	Net zero cold chain and clean room management e.g. production, transport, storage	
		Lyophilization process engineering	
		Sustainable medical application materials	
		Alternative approaches to critical supplies	
		Enzyme Engineering	
	Next-Gen Fluidics Chip Development	Next-generation microfluidic chip design i.e. bonding, channel resolution, sustainable material, packaging, label-free, multi-plexing	
		Integration with silicon photonics/integrated circuits	
	Design & Development, Critical Supplier	Product (sub-system) design & development  Yes if the transport of th	
	Development	Verification and validation  Parism for many factories and all the cost offset in a cost of set in a co	
		<ul> <li>Design for manufacturing, sustainability, cost-effectiveness</li> <li>Pilot manufacturing</li> </ul>	
		Qualification of suppliers and contract manufacturers	
		ISO13485 processes and facility	
	Requalification for Alternative Sterilization	Requalification into alternative sterilization i.e. vaporized hydrogen peroxide, x-ray	
	Nequalification for Atternative Stermization     Nequalification fitto atternative stermization file. Vaporized flydrogen peroxide, X-ray      Optimized instrumentation, software, database and testing for sterilization		
		Standards/guidance development and certification	
		Alternative sterilization technique development and optimization	

## **Energy & Chemicals**

Focus	Sub-Focus Areas	Key Capabilities and Applications
Areas/Technology Verticals		
Specialty polymers	Alternative feedstock and monomer innovation  Develop novel and eco-friendly methods to obtain next-generation sustainable polymers from alternative renewable feedstock (biomass and CO2)  Material Circularity and viable End-of-Life solutions  Improve recycling and reprocessing plastics into high-quality recyclates  Polymer process Innovation  Green processes and chemicals for polymer processing and End-of-Life solutions including the use of digital tools (AI/ML).	<ul> <li>These outcomes should target application areas and use cases in the Petrochemicals and Specialty Chemicals industry sectors.</li> <li>Reduce dependence on fossil fuel based plastics: To develop new polymers made of renewable feedstock.</li> <li>Reduce reliance on virgin plastics: New green high-performance polymers with improved recyclability without physical property deterioration with green processes.</li> <li>Reduce use of unsustainable chemicals and energy intensive processes: Develop sustainable polymer manufacturing processes</li> </ul>
Electronic chemicals &	Battery Materials	Battery Materials
<ul><li>Li-alte</li><li>Solid-state ba</li><li>Solid-</li></ul>	<ul> <li>High-performance battery materials</li> <li>Li-alternative materials (Na,Mg,Al) that are cheaper with higher charge capacity and potential niche applications.</li> <li>Solid-state batteries</li> <li>Solid-state batteries using solid electrolyte instead of liquid for improved energy density and safety.</li> <li>Battery End-of-Life(EoL) management and recycling</li> </ul>	<ul> <li>To focus on battery chemistries that can command higher price premiums and are not currently dominated by large battery players.</li> <li>Contribution to advanced materials development, processing, and battery circularity</li> <li>To support the overall battery ecosystem in Singapore</li> </ul>
	<ul> <li>Sustainable/recycled materials used in battery manufacturing.(electrode substrate, separators, casing)</li> <li>EoL management of batteries through automation of battery diagnostics, facilitating 2nd life applications and remanufacturing of the batteries (including urban mining).</li> <li>Proposals seeking battery-related funding should ensure that they have strong industry relevance.</li> </ul>	